

From: user@enron.com on behalf of "user@enron.com"
Sent: Mon, 01 Jan 2001 10:00:00 -0800
To: recipient@enron.com
Subject: Enron Sample Thread

Message-ID: <13474826.1075848252047.JavaMail.evans@thyme>
Date: Sun, 15 Apr 2001 12:45:00 -0700 (PDT)
From: steven.kean@enron.com
To: wade.cline@enron.com
Subject: Re: India Help
Mime-Version: 1.0
Content-Type: text/plain; charset=us-ascii
Content-Transfer-Encoding: 7bit
X-From: Steven J Kean
X-To: Wade Cline
X-cc:
X-bcc:
X-Folder: \Steven_Kean_June2001_5\Notes Folders\Sent
X-Origin: KEAN-S
X-FileName: skean.nsf

Thanks so much for your message. Your communications are always complete, firm, clear and polite. I am sorry that perhaps the most critical aspect of your efforts -- security-- has been so confused by our end. I understand from John Brindle that the confusion generated by our end has not kept you from accomplishing a great deal of the work anyway. I have asked John to lead the effort, to the extent you need him. John and his team are very experienced and have been in contact with and coordination with the London office. Mike Hicks is a good hand, but for the most part, all I have asked him to do is be in a position to identify outside resources skilled in the area in question. It is a bit too much to ask Mike to be hands on for all of Enron's corporate security needs. A little background I'll bore you with: after Andre Legallo (formerly VP of Security for Enron) left, we did not replace his function. Most of the operating companies had their own security and business controls groups. When Andre left, we reduced the corporate function to a "default provider" role -- if a business unit had a need it was not otherwise meeting, Mike Hicks (as well as an outside consulting firm) would help identify competent resources in the area. With the reorganization of EBS, I have inherited the very competent and experienced team they had assembled (led by John Brindle). John identified some concerns regarding India mid last week. I urged him to get in touch with Rebecca; he did. It was clear after further inquiries by John that the India team had already addressed many if not all of the concerns and much of the remaining work involved implementation. John volunteered to send some people over to help and I said OK. He had already been in touch with the London team and Mike Hicks (who I have asked to return to Houston).

The last thing you need right now is confusion caused by a group saying "we're from corporate and we're here to help". If you don't need any "help" or if the situation gets anything other than significantly better, let me know.

To: Steven J Kean/NA/Enron@Enron
cc: Rebecca McDonald/Enron@EnronXGate, James A Hughes/Enron@EnronXGate

Subject: India Help

Steve,

As you are well aware, we are facing a lot of things happening fast in India. We are using several parts of your team, and are very pleased with most. I want to mention a couple of areas, HR and Security.

1. HR: I heard that some folks in Houston had raised concerns about the quality of the India HR team and their preparedness. The HR team is doing an outstanding job and I wanted you to hear that from me. Once we realized we had a major issue on our hand, and I received clearance from Rebecca and Jim to bring some HR folks into the loop, HR had someone on a plane within 20 hours of my first call. We have always had great HR support through Drew Lynch and Bob Sparger, helping our team led by Sandip Malik, and this time Scott Gilchrist has joined in and helped as well. But the two workhorses have been Bob and Sandip. Bob got on a plane immediately and came over, and he and Sandip have been working around the clock so that we are much better prepared now than we were just a couple of days back. We really relied heavily on HR, and Drew had his team there for us.

2. PR: top notch team of John Ambler and Johan Zaayman, working with and supporting Jimmy Mogal on the ground. Johan and Jimmy have been a strong team on the ground, and John has provided leadership and all coordination with Houston. Great efforts and productive work.

3. Security: This area has not worked as well, and if you ever want feedback on our one-time experience with this group, I will provide it. I don't have any idea who is in charge from Enron's perspective here. There are 2 groups headed this way. Mike Hicks will arrive Thursday night, and Mike has informed us that he will be leading all security efforts. Jim Rountree is apparently travelling with Mike, and Don Hawkins sent me an e-mail earlier today telling me that Don has instructed Jim that Jim is in charge of coordinating our security. John Brindle has sent me an e-mail saying that you have asked him to coordinate and help in the ongoing efforts, and John is sending 3 people over arriving Saturday night. First, we are very happy to have the help, but I just hope that Mike, Jim and John know which of the three are in charge. If you could just let me know who you want to be in charge, we will coordinate with that person.

On a side note, the people who have really been helpful were brought in through Drew Lynch of Europe HR. They are Jim Roth and Dave Lawler, both of whom work for John Sherriff. They had a great attitude, were willing to work day and night and were planning on coming to coordinate until Mike decided he would come.

At Mike's earlier suggestion, we engaged Hill & Associates to help on security. Because I was having to meet with them 3 to 4 times per day, I asked Jane Wilson to help coordinate all our security efforts. Jane has done a fantastic job in an impossibly short time frame. The tasks she has been overseeing include coordinating with Hill & Associates, removing (in a lowkey yet rush manner) over 400 boxes of files and documents and getting them through customs and to Europe, removing 2 container truck loads of files from

the Dabhol site and getting them out of the country, and overseeing a complete security check and file removal of all our electronic files from servers, desktops and laptops. In addition, she has coordinated security for all expats and families as well as worked with EOGIL expats and Anthony Duenner of EBS Asia.

Again, we appreciate all the help.

Wade